

<b>Goal 2. Comprehensively address the issue of homelessness by providing a continuum of care system that utilizes a housing first approach to homelessness prevention and intervention.</b>				
<b>Strategy</b>	<b>Source of Funds</b>	<b>Objective</b>	<b>Outcome</b>	<b>Estimated Outputs</b>
Provide emergency shelter to individuals and families that are <u>newly chronically</u> homeless	CDBG	Suitable Living Environment  Decent Affordable Housing	Affordability Availability Accessibility	Approximately 280 individuals will be served –Grassroots Emergency Motel Program.  Approximately 160 individuals will be served by Bridges to Housing Stability.
Acquire Public Facility to house individuals who are <u>newly chronically</u> homeless	CDBG	Suitable Living Environment  Decent Affordable Housing	Affordability Availability Accessibility	Approximately <del>425</del> <u>40</u> individuals will be served.
Coordinate activities and funding opportunities with the Department of Citizen Services in support of their oversight efforts for the Continuum of Care	CDBG	Suitable Living Environment  Decent Affordable Housing	Affordability Availability Accessibility	Approximately 750 individuals will be served by the U.s Route 1 Day Resource Center.

<b>Goal 3. Self-Sufficiency</b>				
<b>Strategy</b>	<b>Source of Funds</b>	<b>Objective</b>	<b>Outcome</b>	<b>Estimated Outputs</b>
Provide one-time assistance to elderly and disabled individuals experiencing a health crisis	CDBG	Creating Economic Opportunities	Availability Accessibility	An estimated 68 persons will benefit from the <b>Personal Care Assistance and Related Services Program administered by the Howard County Office on Aging.</b>
Make a variety of programs available for children and youth including affordable after school, academic and recreation activities	CDBG	Creating Economic Opportunities	Availability	40-50 youths are expected to participate in the <b>Roger Carter / Hilltop After School Program coordinated by the Howard County Department of Recreation and Parks.</b>
Provide funding for partial leasing costs for public facility that houses multiple organizations to provide one-stop access to human services for low income residents in the North Laurel and Savage areas of Howard County.	CDBG	Creating Economic Opportunities	Accessibility	300 CAC

## ***V. Homeless and Other Special Needs***

### ***A. Programs to Address Priority Homeless Needs***

In this Action Plan, the goal is to establish multiple avenues where homeless individuals and families can move out of transitional facilities into permanent housing and to support anti-poverty strategies. The proposed projects focus on supportive services and providing funding to community-based non-profit organizations to be used for transitional homeless shelters and life-skills training.

The Department of Citizen Services (DCS) plans and oversees the County's Continuum of Care Program. The 2011-2015 Consolidated Plan details the action steps to be taken to end chronic homelessness over several years, including Program Year 2011. For background information, please refer to Table 1C Summary of Specific Homeless/Special Needs Objectives. *See Goal 2 in this plan.*

- **Plan to End Homelessness** – the County's Plan to End Homelessness was finalized in November of 2010. Programs necessary for ending homelessness have been identified. A grant application has been submitted which will fund an individual to coordinate Plan development and implementation.
- **Cold Weather Shelter** – The Cold Weather Shelter operates from November through March and provides beds for 25 individuals/families. Shelter is provided through the faith community; congregations throughout the County sponsor the shelter on a rotating basis. Shelter, meals and bathing facilities are provided at each location.
- **Emergency Motel Shelter project** - This activity will provide shelter for families when the emergency shelter is at capacity. Families in need of shelter can stay for 15 days while they work with the Grassroots staff to find alternative housing and needed services. There are approximately ten vouchers available at any one time to provide overflow accommodations.
- **U.S. Route 1 Day Resource Center** - This activity provides a day center for homeless persons that are primarily unsheltered and living outdoors within the U.S. Route 1 Corridor. Homeless individuals can receive a hot meal, food and hygiene items to take with them, clothing and survival supplies. While at the Center they may also utilize shower, laundry computers and meet with a social worker to access additional case management, healthcare and other critical support services. Healthcare services are now provided at the Center by volunteer medical practitioners (see description above). The Center is open three days a week and serves from 35-70 persons a day.
- **Single Room Occupancy (SRO)** – This housing option would provide shelter for individuals who are currently un-housed, giving them relief from the daily stress of living outdoors while they work on employment, mental health and addictions issues. The proposed SRO could serve 32 individuals (or couples) for whom housing is a significant barrier to accessing employment or social services, or who are employed but unable to attain or sustain traditional housing.
- **Health Care for the Chronically Homeless** - Two hundred patients are currently

receiving health care services at the Day Resource Center (see below). Volunteer physicians and other medical personnel provide basic health screenings and examinations at the Center. Physicians in the community provide limited pro bono services in the following areas: cardiology, Ob-Gyn, pulmonology, neurology, orthopedics, dermatology and dentistry.

- **SOBER House** – This Project is still in the planning stages. Funding strategies and location plans are underway for at least one SOBER House in the County. The SOBER House will provide a group residential setting for five to eight homeless persons with addictions who seek sobriety and the change in life style that housing would require. Fiscal models, sponsorship, and other factors associated with establishing a House are being explored.
- **Supportive Housing for Persons with Disabilities** - This activity provides permanent supportive housing for homeless persons with disabilities. Three units are specifically designated for the chronically homeless; an additional five chronically homeless persons are housed under the program. DCS has been awarded one additional unit of housing under the 2009 COC application, which will continue through FFY2011. Efforts will be continued to make this housing to a chronically homeless person.
- **Homelessness Prevention Program**- This activity will focus on the prevention of homelessness through case management. Low and moderate income households who are at risk of homelessness by virtue of an economic crisis and a high housing cost burden will be provided case management support, therefore assisting families to resolve their crises and develop practices that will foster housing stability. The project seeks to keep families in their homes and out of the homeless system.

### ***B. Programs to Address Special Needs***

This Action Plan addresses special needs population as described under Goals 1, 2 and 3. This includes the Housing Rehabilitation Program, Personal Care Assistance and Related Services, Community Housing Assistance Initiative and HOME Housing Initiative Program.

## ***VI. Other Actions***

### ***A. Addressing Obstacles to Meeting Under Served***

This Action Plan will address the Affordable Housing problems in meeting the primary obstacle to the underserved need in Howard County. This is discussed in the next section.

In addition to affordable housing, transportation remains as an underserved need. Specifically, low- and moderate-income persons are in need of transportation for jobs, training, health care and other services. The suburban nature of the county has made utilizing public transportation to and from surrounding areas difficult. The county is committed to finding new and innovative ways of addressing the transportation needs of low- and moderate-income persons, seniors and disabled residents.

**Affordable Housing One Year Goals-Table 3B**

<b>Grantee Name:</b> Howard County <b>Program Year: FFY11</b>	<b>Expected Annual Number of Units To Be Completed</b>	<b>Actual Annual Number of Units Completed</b>	<b>Resources used during the period</b>			
			<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>
<b><i>BENEFICIARY GOALS</i></b> <b><i>(Sec. 215 Only)</i></b>						
Homeless households	<del>435</del> 50		<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Non-homeless households	381		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Special needs households	14		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Total Sec. 215 Beneficiaries*</b>	530		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b><i>RENTAL GOALS</i></b> <b><i>(Sec. 215 Only)</i></b>						
Acquisition of existing units			<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units	112		<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>
Rehabilitation of existing units	4		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance			<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
<b>Total Sec. 215 Affordable Rental</b>	116		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b><i>HOME OWNER GOALS</i></b> <b><i>(Sec. 215 Only)</i></b>						
Acquisition of existing units			<input type="checkbox"/>	<input checked="" type="checkbox"/>		
Production of new units	10		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Rehabilitation of existing units			<input type="checkbox"/>	<input type="checkbox"/>		
Homebuyer Assistance			<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
<b>Total Sec. 215 Affordable Owner</b>	10		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b><i>COMBINED RENTAL AND OWNER GOALS (Sec. 215 Only)</i></b>						
Acquisition of existing units			<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>
Production of new units	122		<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>
Rehabilitation of existing units	4		<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance			<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Homebuyer Assistance			<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
<b>Combined Total Sec. 215 Goals*</b>	126		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>OVERALL HOUSING GOALS</b> <b>(Sec. 215 + Other Affordable Housing)</b>						
Annual Rental Housing Goal	116		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Annual Owner Housing Goal	10		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Total Overall Housing Goal</b>	126		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>